

# Learning Where to Drill: Drilling Decisions and Geological Quality in the Haynesville Shale\*

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JEL Codes: D24, D25, L71, Q35, Q47

April 13, 2020

## Abstract

We often link increasing productivity in resource extraction to innovation in *how* firms extract. Yet resource quality—*where* firms extract—is a key driver of productivity. Using a structural model and data from Louisiana’s Haynesville shale, I disentangle the impacts of how and where firms extract natural gas. Mineral lease contracts, learning about geology, and prices actually explain more than half of growth in output per well—not just technological change. Neglecting this may lead to over-optimistic long-run supply forecasts. I also show that growth in output per well masked large distortions caused by mineral lease contracts, which reduced resource rents.

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\*This paper was previously circulated as “Drilling to Learn: Information, Royalty Rates and Drilling Decisions in the Haynesville Shale.”

Special thanks to Edward B. Poitevent II (Stone Pigman Walther Wittmann LLC); Silas Martin and Lyndon Looger (Enverus, formerly Drillinginfo); Cullen Amend (Encino Energy); Jim McBride (JR McBride & Co); Gregory B. Upton and Mark J. Kaiser (LSU); Ryan Kellogg and Thomas Covert (University of Chicago); Peter R. Hartley, Xun Tang, Kenneth B. Medlock III, Mahmoud El-Gamal, Robin Sickles, Rossella Calvi, and Yunmi Cong (Rice); Nick Frazier (FDIC); Jim Griffin, Steve Puller, and Eric Lewis (Texas A&M); Jim Wilen, Bulat Gafarov, Kevin Novan, Katrina Jessoe, and Dave Rapson (UC Davis); Jevgenijs Steinbuks, Xavier Gine, and Hanan Jacoby (World Bank); Wesley Blundell (CSU East Bay); Lucija Muehlenbachs (University of Calgary and RFF); Alan Krupnick (RFF); Chuck Mason (University of Wyoming). The author gratefully acknowledges support from the Center for Energy Studies at Rice University’s Baker Institute for Public Policy and from the Giannini Foundation. Thank you to Enverus (formerly Drillinginfo) and LSU’s Center for Energy Studies for providing data.

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Productivity in natural resource extraction is determined by both technology and resource quality, that is, *how* firms extract and *where* they extract. While the location of extraction activities may be observable, resource quality—determined by where firms extract—is usually not. When productivity increases, it is difficult to know whether firms got better at how they extracted, or whether they simply targeted higher quality resources.

Confounding changes in resource quality with productivity is particularly problematic when producing from high-quality resources today means that the resources are unavailable tomorrow. In this case, apparent productivity improvements might only be intertemporal shifts of productive capacity. Should we extrapolate apparent productivity gains into the future, we run the risk making overly optimistic supply projections.

As with any input into a production process, location and resource quality are inputs that firms choose based on economic factors, including prices and productivity. Since Marschak and Andrews (1944), economists have recognized that firms’ behavior induces correlation between input choices and unobserved productivity shocks over time. This makes identifying productivity gains challenging. Resource extraction further complicates identification because resource quality is, in general, an unobservable choice variable, and it also varies over time.

In this paper, I disentangle the impacts of the economic forces that change *where* firms extract—prices, contracts, information, and depletion—with improvements in *how* they extract. To do this, I estimate a structural econometric model of firms’ decisions to drill and extract natural gas. The setting is Louisiana’s Haynesville shale over the period 2003–2016. I assemble a rich dataset that includes the terms of each mineral lease contract, the wells drilled on these leases, and the natural gas produced from each well. As Kellogg (2014), Levitt (2009), and Muehlenbachs (2015) do, I cast drilling as a Rust (1987)-style dynamic discrete choice model to drill a particular lease. I estimate the model jointly with equations for contract terms and production outcomes. The model incorporates all four economic forces that affect where firms drill.

Louisiana’s Haynesville shale is an ideal setting to study the productivity, profit, and rent implications of how and where firms extract resources. The Haynesville is one of the major “shale plays” in the U.S where firms use horizontal drilling and hydraulic fracturing (“fracking”) techniques to extract hydrocarbons. Firms determine production by choosing by when, where, and how to drill wells; they do not vary production from each well in response to prices (Anderson, Kellogg, and Salant 2018; Newell, Prest, and Vissing 2019). This means that I can study productivity using many individual production decisions. While information spillovers between adjacent locations are an issue in offshore drilling, their impact is likely to be much lower in lower-risk onshore shale drilling.<sup>1</sup> Common-pool externalities are also unlikely: hydrocarbons do not migrate easily through low-permeability shales.

My first main result is that three economic factors—prices, contracts, and learning about geology—induced systematic changes in where firms drilled. Even without technological progress, output per well would have risen. Naive estimates that fail to account for firms’ choice of where to drill suggest that technology increased output per well by seven percent per year on average. Once I control for resource quality, this falls to just two percent.

The three economic factors worked in the following way. First, the price of output, natural gas, fell starting in 2009. At high prices, low-quality deposits were economic. When prices fell, firms “high-graded” extraction activities, raising average output per well. Second, use-it-or-lose-it deadlines in mineral lease contracts distorted firms’ decisions about when and where to extract. Deadlines incentivized them to extract something from low productivity-locations right away, and then shift to high-quality ones. Third, firms were able to learn about the spatial distribution of resource quality by drilling. The value of information increased the economic payoff to drilling only one well in locations

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<sup>1</sup> Spillovers of the sort studied by Hendricks and Kovenock (1989), Hendricks and Porter (1996), Hodgson (2018), and Lin (2013) should be limited in an onshore shale setting. Lower geological risk and lower costs in shale dampen the payoff to seeing information revealed by a neighbor. Mineral lease contracts limit the amount a firm can delay drilling an initial well. Locations usually accommodate several wells, and once an initial well is drilled, information about a neighbor’s production will be of little value.

that initially appeared to be lower-quality. Subsequently, improved information allowed firms to target higher-quality locations. A fourth factor works against these three: depletion. As high-quality locations are depleted, firms will have to transition to worse ones.

My first result is important for several reasons. First, it provides new insights about the productivity of an important industry—U.S. unconventional oil and gas extraction. The U.S. recently became the world’s top producer of oil and gas<sup>2</sup>, and the majority of the country’s oil and gas production comes from shale.<sup>3</sup> The boom in production has had significant economic impacts at the local, regional, and national level,<sup>4</sup> and has also impacted global energy markets (Baumeister and Kilian 2016; Hausman and Kellogg 2015; Kilian 2016, 2017).

Second, the narrative about on productivity in resource extraction tends to focus on technology (Cuddington and Moss 2001; Simpson 1999). A few papers consider the role of resource quality (Covert 2015; Managi et al. 2004; Montgomery and O’Sullivan 2017), but not firms’ choices over the distribution of quality. More recent work has used shale extraction to study the underlying mechanisms by which firms learn about a production process (Covert 2015; Fetter et al. 2018; Fitzgerald 2015; Steck 2018). For these papers, minimizing the role of how firms choose where to drill is a necessary and reasonable simplifying assumption. However, is less benign for the purposes of understanding what drives productivity in shale or forecasting.

Third, I contribute to a small literature that pairs observed production data with a reduced-form model of the sampling process (drilling) to estimate an underlying resource distribution (Andreatta and Kaufman 1986; Bickel,

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<sup>2</sup> <https://www.eia.gov/todayinenergy/detail.php?id=36292>

<sup>3</sup> In 2018, the U.S. Energy Information Administration (EIA) estimates that 59% and 72% of U.S. oil and gas production came from shale (6.5 mmbbl/d of oil and 60 bcf/d of gas).

<sup>4</sup> A review of the multitudinous studies on the economics impacts of the shale boom is not within the scope of this paper, but a few include Agerton et al. (2017), Çakir Melek, Plante, and Yucel (2018), Cosgrove et al. (2015), Decker, McCollum, and Jr (2018), Feyrer, Mansur, and Sacerdote (2017), Hausman and Kellogg (2015), Komarek (2016), Marchand and Weber (2017), and Upton and Yu (2019), and Marchand and Weber (2018) reviews several more.

Nair, and Wang 1992; Lee and Wang 1983; Meisner and Demirmen 1981; Smith 1980, 2018a; Smith and Ward 1981). Prior papers focus on the roles of output prices and depletion in determining unobserved resource quality. They do not allow for technological change, learning about geology, or mineral lease contracts. Using more detailed data afforded by U.S. shale activity and more structure, I show that additional economic factors matter a great deal to trends in output per well.

My second main result is that distortions from mineral lease contracts and improvements in firms' information about resource quality both impacted the discounted profits and resource rents more than improvements in technology over the period 2003–2016. Were firms to have owned the resource outright instead of paying royalties and facing use-it-or-lose-it deadlines, resource rents would have more than doubled. Improving or worsening firms' information about geology would have had more modest effects. Were firms to have had perfect information about the the spatial distribution of resource quality before drilling, rents would have only risen around 12%. Eliminating all learning would have lowered rents by around 37%. Somewhat surprisingly, I find that eliminating technological innovations would have only decreased resource rents by 17% and profits by 4%.

My result that mineral lease contracts lower resource rents adds empirical evidence to a recent set of papers examining how to individuals or firms should sell real options (Bhattacharya, Ordin, and Roberts 2018; Cong 2019; Herrnsstadt, Kellogg, and Lewis 2018; Ordin 2019), as well as a older literature on how to to tax nonrenewable resources (reviewed by Lund (2009) and Smith (2013)). My result emphasizes that significant misallocation in oil and gas extraction does not require global market power as in Asker, Collard-Wexler, and De Loecker (2019): it also happens at the much smaller level of a private mineral lease contract.

My finding that learning about geology matters to resource rents contributes to a set of papers that study Hotelling-style models of nonrenewable resource extraction. This literature has identified two ways that new information from exploration increases welfare (Cairns 1990; Quyen 1991). First,

discoveries increase the size of the resource stock. Second, discoveries resolve uncertainty about size the stock so that extraction can be more intertemporally efficient. I add a third purpose to new information about geology—enhancing the efficiency of how extraction gets allocated over space.

My results serve as a reminder that institutions matter in natural resources. We know that institutions shape resource management, determine rents, and drive economic performance of resource dependent countries (see reviews by Tarui (2015) and van der Ploeg (2011)). I show that institutions also shape the trajectory of productivity by determining where firms extract and, hence, resource quality. Ignoring how institutions determine unobservable resource quality introduces statistical bias in estimation of resource production functions—a point Reimer, Abbott, and Wilen (2017) also make in fisheries. The bias endangers the external validity of studies that use natural resource industries as settings to study broader economic questions. It also matters for forecasting resource production—something that industry and policy-makers in the world’s largest producer of fossil fuels, the U.S., may care about.

## 1 Institutional details

Ownership of the mineral rights in the Haynesville is split among many private individuals.<sup>5</sup> Operators approach private mineral owners and negotiate bilateral mineral lease contracts with each. A lease grants the firm the option—but not obligation—to drill wells, extract minerals, and sell the production. In exchange, the firm agrees to pay the mineral owner an up-front, cash payment, the *bonus bid*, and a percentage of any revenue received from selling extracted minerals, the *royalty rate*. A record of the lease must be filed in the parish courthouse. Bonus bids are rarely reported, but most mineral lease records in the Haynesville specify the royalty rate. A high royalty rate can raise the landowner’s revenue if the firm drills, but it also reduces the firm’s incentive to drill.

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<sup>5</sup> In the U.S. private individuals can own minerals, unlike most other countries, and State-owned minerals are a relatively small share of the Haynesville.



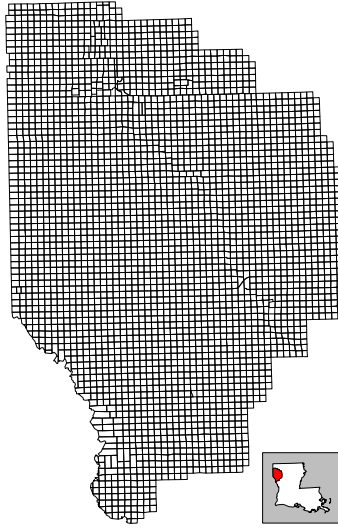


Figure 1: PLSS sections in Louisiana’s Haynesville shale

drain hydrocarbons from a neighbor. This limits the scope for common-pool externalities in shale.

Firms in the Haynesville make investment decisions at the level of a section, so I take sections as my unit of observation. I observe three outcomes of firms’ investment decisions on each section: the mineral lease contracts that firms sign, a sequence of drilling decisions, and a history of natural gas production from each well. Constructing my data involves merging these three datasets.

I define the geographic extent of Louisiana’s Haynesville shale using a study on the geological quality of the Haynesville shale (Browning et al. 2015; Gülen et al. 2015). The study provides an estimated, spatial distribution of resource quality: “original gas in place” (OGIP). OGIP is based on coarse geological data like the thickness and total organic content of the shale.<sup>7</sup> Because it is calculated using geological fundamentals, not well production data, OGIP is not affected by firms’ selection of where to drill. Firms had access to the sort of coarse geological information that OGIP is based on, so I assume that the variable is in their information set before they start leasing or drilling.

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<sup>7</sup> Figure 6 in the Appendix shows a map of the OGIP measure over Louisiana’s Haynesville.



I form sections by spatially merging Louisiana Department of Natural Resources (DNR) shapefiles of PLSS sections and Haynesville drilling units. I then spatially merge the following datasets to each section: the OGIP geology measure, land use characteristics and imperviousness from the U.S. 2001 National Land Cover Database, the urban/rural land classification from the 2010 U.S. Census, and the 2001–2006 average Census block-group characteristics from the American Community Survey (ACS).

I identify Haynesville shale wells from DNR data on their characteristics and spatial locations, and I merge them to sections.<sup>8</sup> The first well in my sample was drilled in September 2007, and the last, in October 2016. I gather well-level production data from commercial data provider Enverus.<sup>9</sup> I use futures prices from Bloomberg and deflate them to real terms using the PPI for final demand less food and energy.<sup>10</sup> I obtain lease locations and characteristics from Enverus and restrict attention to contracts that Enverus classifies as mineral leases, memorandums of lease, lease extensions, or lease amendments.<sup>11</sup> I spatially merge leases to sections. Sections usually contain many mineral leases. The first lease in my sample is signed in July 2003, and the last, in January 2016. Expiration dates go from January 2009 to November 2020. In sections that see at least one shale well drilled, I assume that neither

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<sup>8</sup> I classify wells as “shale” wells if they lie within the geographic extent of the Haynesville as defined by the OGIP measure and are either permitted as a horizontal or Haynesville well by the DNR, or drilled into the Haynesville formation. I consider wells drilled into the shallower Fredericksburg or James Lime formations, any injection wells, and any wells with a vertical depth less than 8700’ as non-shale wells. My definition of a shale well is very close to Herrnstadt, Kellogg, and Lewis (2018) but is slightly less restrictive. Most of the additional wells included in my sample are drilled by the operator Indigo. All of the wells that I classify as Haynesville wells access sands (formations) which wells in the Herrnstadt, Kellogg, and Lewis (2018) shale-well sample also extract from.

<sup>9</sup> Operators in Louisiana can report production by well or by groups of wells in the same lease or unit. Most Haynesville shale wells report production individually. Since some do not and instead report at the lease or unit level, I use production data from Enverus. For these cases, Enverus allocates lease and unit production volumes to the individual constituent wells by using drilling dates, well-test data, and models of production decline. Enverus was formerly known as Drillinginfo.

<sup>10</sup> BLS series WPSFD4131 from the FRED database.

<sup>11</sup> I exclude deeds that reflect outright transfer of mineral or royalty ownership, lease ratifications, lease options, lease assignments recorded when one firm transfers a lease to another firm, and any document classified as “Other” by Enverus.

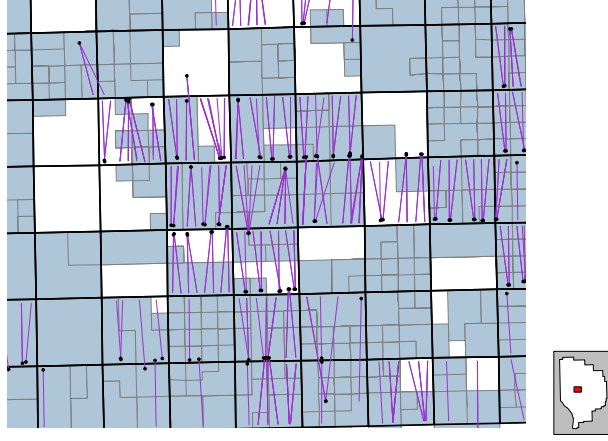


Figure 2: Wells, leases, and sections

leases which expired before the operator drilled the first shale well nor leases that start afterwards affected operators' decisions. This assumption causes me to drop 14% of leases. In sections with no shale wells drilled, I do not have this issue.

Figure 2 shows a map of how the data fit together in a small area within the Haynesville. The squares with heavy, dark outlines are the PLSS sections. The faint blue rectangles within each section represent the outlines of mineral leases of varying sizes. Leases generally fall within section-boundaries. Wells' surface locations are marked by round dots, and these are connected via the purple rays to the wells' terminus.

Since I focus on firms' drilling decisions made at the level of a section, I aggregate royalty rates and primary terms from the level of a lease to the level of a section. Almost all of the royalty rates in my data fall into one of six discrete categories: 12.5%, 16.67%, 18.75%, 20%, 22.5%, and 25%. I compute the average royalty rate in a section, weighting each lease by its share of ownership in the unit.<sup>12</sup> Average royalty rates are close to the discrete ones, so I map average royalty rates back to the nearest discrete one.

Wells drilled within a short time of one another are unlikely to be the

<sup>12</sup> See Section A.3 in the Appendix for how I compute the share of a unit that each lease owns.



### 3 Descriptive evidence

I verify that mineral lease expirations do in fact change firms' behavior by estimating nonparametric drilling hazard rates over a sub-sample of leases with a three year primary term. Most of these also specify an optional two year extension. I separate my sample by the order in which wells were drilled—Well 1, Well 2, and Wells 3+. Since there are multiple leases per unit, I weight each lease by the share of the unit that it owns.<sup>14</sup> Figure 3 plots the estimated hazard rates. The probability of drilling an initial well peaks when most primary terms and lease extensions expire at quarters 12 and 20 (three and five years).<sup>15</sup> The hazard rates for Well 2 and Wells 3+ are quite different from Well 1. The Well 2 hazard rate is nearly constant, and is much lower in level terms, reflecting a long delay between when firms drill initially and when they drill again. The hazard rate for Wells 3+ suggests that firms tend to either drill immediately after drilling the prior well, or they delay and drill much later (as with Well 1).<sup>16</sup> Such a pattern is consistent with fixed costs of drilling, such as moving rigs. It also suggests that firms learn about geology from Well 1 but not from Well 2 or Wells 3+.

To get a sense as to how the output of wells has evolved in the Haynesville, I estimate three preliminary regressions. Each includes a linear time trend associated with the well's *spud* (initial drilling) date. The trend captures increases in output per well over time. The dependent variable is cumulative gas production (scaled by the horizontal length of the wellbore) from well  $w$

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<sup>13</sup> Figure 9 in the Appendix shows the distribution of weeks since the previous well was drilled and where the 8-week cutoff lands.

<sup>14</sup> Figure 4 in the Appendix estimates these rates assuming that the primary term starts with the first lease signed or, alternatively, the last lease.

<sup>15</sup> Herrnstadt, Kellogg, and Lewis (2018) find the same result, and they statistically verify that drilling hazard rates drop discontinuously after mineral lease expirations.

<sup>16</sup> There are fewer Well 2s in the sample compared to total number of Wells 3+, and they tend to be drilled after a longer delay. For this reason, the hazard rate of Well 2 begins in quarter 3, where the rate for Wells 3+ begins earlier. The cumulative failure rate is shown in Figure 5 in the Appendix. It does not suffer from these edge effects but makes it more difficult to visually distinguish the spike in drilling rates around lease expirations.

in section  $i$  after  $\tau$  months of production:

$$\log(Q_{iw\tau}/len_{iw}) = \gamma_0 + \gamma_g g_i + \gamma_{yr} yr_{iw} + \gamma_\tau + \psi_i + \eta_{iw\tau}. \quad (1)$$

The term  $\gamma_\tau$  is a fixed effect that nonparametrically captures natural well decline after  $\tau$  months of production. The term  $\psi_i$  is a section-specific fixed-effect that includes the section’s geological productivity. I assume that the error term,  $\eta_{iw\tau}$ , is uncorrelated with the other right hand side variables, which include OGIP ( $g_i$ ) and the year the well is drilled ( $yr_{iw}$ ). I cluster standard errors at the section level to correct for serial correlation of  $\eta_{iw\tau}$  within wells  $iw$  and correlation between wells in the same section  $i$ . I estimate three specifications with progressively more controls. Table 1 displays estimates.

Table 1: Log linear model of cumulative production

	Naive OLS	OLS	Section FE
Spud date (years since July 2008)	0.07 (0.01)	0.04 (0.01)	0.00 (0.01)
Log OGIP	0.53 (0.05)	0.37 (0.05)	
Was more than 1 well drilled in section?		0.20 (0.03)	
Average royalty rate		1.37 (0.41)	
Num. obs.	112714	112714	112714
Num wells	1799	1799	1799
Num units	1085	1085	1085

Dependent variable is the logarithm of cumulative production per foot from well  $w$  in section  $i$  after  $t$  months of production. Well length is measured as the lower minus the upper well perforation. The sample includes production months 4 through 72. Standard errors are clustered at the section-level to account for serial correlation and within-section correlation. Production month fixed effects control for a common well decline over time. Section fixed effects account for section-specific geology.

In the first specification, Naive OLS, I make the heroic assumption that unobserved section-specific geology,  $\psi_i$ , does not systematically change with the date wells are drilled. Model estimates imply a blistering 7% per year growth in output per well. The second model, OLS, includes an indicator variable for whether more than one well was drilled in the section and the average royalty rate in the section. The additional controls partially correct



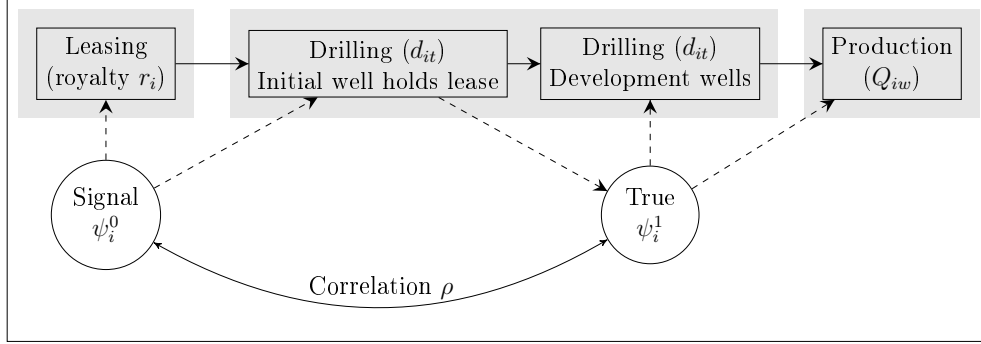


Figure 5: Signal ( $\psi^0$ ) and true resource quality ( $\psi^1$ ) link 3 observed outcomes in each section.

rate, the probability that a location is drilled sooner increases with the royalty rate. This suggests that firms pay higher royalty rates for better locations.<sup>17</sup>

## 4 Model

My goal is to evaluate how prices, mineral lease contracts and learning about geology affect drilling, average output per well, profits, and rents. To evaluate how these four outcomes would have evolved under different contracts or information sets, we need to know firms' drilling costs and their information sets. To identify these, I specify a model that combines leasing, drilling, and production in an economically consistent way.

Figure 5 diagrams the sequence of outcomes and the information structure in the economic model. Boxes at the top represent outcomes. Circles at the bottom represent firms' information. Dashed lines indicate how outcomes depend on information.

Upon arriving at section  $i \in \{1, \dots, N\}$  to negotiate a lease, a firm receives

<sup>17</sup> The optimal contract derived by Herrnstadt, Kellogg, and Lewis (2018) implies that royalty rates rise with the degree of uncertainty about geology, not the quality of geology. The ability of small, private mineral owners to impose the optimal contract, however, relies on the assumption that they make take-it-or-leave-it offers to operators. The current and former landmen I have spoken with have suggested that it is normally operators who approach mineral owners and make offers. It is not unreasonable that actual mineral lease contracts deviate from the theoretical optimum.





information to affect the royalty rate.

I assume that  $r_i$  is determined by a continuous latent variable  $r_i^*$ :

$$r_i^* = \underbrace{\beta_\psi \psi_i^0 + \beta_g g_i}_{\text{WTP}} + \underbrace{\beta_x^\top x_{ri}}_{\text{WTA}} + \nu_i. \quad (2)$$

The latent  $r_i^*$  is a linear combination of three sets of variables. The first set includes OGIP ( $g_i$ ) and firms' signal about the location,  $\psi_i^0$ . Both can increase the firms' willingness to pay (WTP). The second set—mineral owner characteristics,  $x_{ri}$ —affect owners' willingness to accept drilling (WTA). These include median housing values, the imperviousness of a location's surface (a measure of development), and the share of minerals owned by out-of-state individuals.<sup>1819</sup> I do not allow the payoff to drilling to depend on  $x_{ri}$ . This exclusion restriction rules out the possibility that landowners with low willingness to accept drilling impose restrictions that affect firms' drilling costs. The third set of variables only includes an i.i.d. bargaining shock,  $\nu_i$ . Royalty rates take a discrete value  $\bar{r}_l$  when  $r_i^*$  falls between two corresponding thresholds  $\kappa_{l-1}$  and  $\kappa_l$ :  $r_i = \bar{r}_l \iff \kappa_{l-1} < r_i^* \leq \kappa_l$ . The thresholds are ordered such that  $-\infty = \kappa_0 < \kappa_1 < \dots < \kappa_5 < \kappa_6 = +\infty$ .

I assume that the bargaining shock,  $\nu_i$ , is normally distributed with variance normalized to one, and that it is statistically independent of the other right-hand side variables. Denote the CDF of the standard normal distribution  $\Phi(\cdot)$ . Then  $\nu_i \sim F(\nu_i | g_i, x_{ri}, \psi_i^0) = \Phi(\nu_i)$ . Under these assumptions, royalty rates can be estimated with an ordered probit regression that includes  $\psi_i^0$  as a random effect. Denoting  $\bar{r}_i^* \equiv \beta_\psi \psi_i^0 + \beta_g g_i + \beta_x^\top x_{ri}$ , we can write the likelihood

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<sup>18</sup> I include these characteristics based on the findings of Timmins and Vissing, who document that higher socio-economic status households have more leverage in negotiations with landmen (Timmins and Vissing 2014; Vissing 2015, 2016). Hitaj, Weber, and Erickson (2018) finds that absentee mineral owners behave differently than local mineral owners in leasing rural acreage.

<sup>19</sup> Time-varying variables do not enter this equation because it is the average royalty rate over all leases in a section that matters. Multiple leases imply that the point of time associated with a royalty rate is not well-defined.

of observing a particular royalty rate  $r_i = \bar{r}_l$  as

$$L_i(r_i = \bar{r}_l | \psi_i^0, g_i, x_{ri}) = \Phi(\kappa_l - \bar{r}_i^*) - \Phi(\kappa_{l-1} - \bar{r}_i^*). \quad (3)$$

## 4.2 Drilling decision

In each section  $i$  and each quarter  $t$ , a firm decides how many wells to drill,  $d_{it}$ . Drilling is a dynamic decision: today's choice affects a firm's ability to drill tomorrow and (possibly) its information set.

Denote the endogenous state variable that determines the set of firms' choices as  $s_{it} \in \mathcal{S}$ . It includes information about the time remaining until a lease's primary term expires, the time remaining until its extension expires, and the cumulative number of wells drilled before period  $t$ ,  $D_{it} \equiv \sum_{s=0}^{t-1} d_{is}$ . The firm cannot drill if the primary term or extension expire, or if it has drilled eight wells. I write the firms' action space as a correspondence  $\Gamma$ :<sup>20</sup>

$$\Gamma(s_{it}) = \begin{cases} \{0\} & \text{if lease extension expired} \\ \{0, 1, \dots, 8 - D_{it}\} & \text{otherwise} \end{cases}.$$

All firms know OGIP,  $g_i$ , and their initial signal about the unobserved component of geological productivity,  $\psi_i^0$ . Firms choose whether to learn the true unobserved productivity,  $\psi_i^1$ , by drilling an initial well. Given the joint normality of  $\psi_i^0$  and  $\psi_i^1$ , the state transition of the firm's information can be written as

$$F(\psi_{i,t+1} | \psi_{it}, D_{it}, d_{it}) = \begin{cases} N(\rho\psi_{it}, (1 - \rho^2)) & \text{if } D_{it} = 0 \text{ and } d_{it} > 0 \\ N(\psi_{it}, 0) & \text{otherwise} \end{cases}$$

denote whether there firm's information is a signal or true quality.

Firms take into account a vector of observable state variables,  $z_{it}$ , that affect the payoff drilling. These variables follow a first order Markov process with exogenous transitions. Group them into two components. The first,  $z_{1it}$ , is time-varying and contains real natural gas prices,  $p_t$ , and the state of technology:  $z_{1it} = [p_t \ yr_t]^\top$ .<sup>21</sup> The second component,  $z_{2i}$ , is time-invariant and contains the average royalty-rate and the observable component of geology:  $z_{2i} = [g_i \ r_i]^\top$ . Exogenous transitions means that  $z_{i,t+1}$  is conditionally independent of the other state variables:  $F(z_{i,t+1}|z_{it}, s_{it}, \psi_{it}, \epsilon_{it}, d_{it}) = F(z_{i,t+1}|z_{it})$ . This does *not* rule out dependence between  $z_{it}$  and  $\psi_{it}$  because the royalty rate,  $r_i$ , may depend on  $\psi_i^0$  through equation (2).

Finally, each period, the firm also receives a random vector of profitability shocks,  $\epsilon_{it}$ , associated with each possible choice of how many wells to drill,  $d_{it}$ . Examples of these shocks include weather disruptions and availability of a suitable rig in the local area. I assume that shocks,  $\epsilon_{it}$ , are i.i.d., and that the joint density of the state variables can be factored as

$$f(s_{i,t+1}, z_{i,t+1}, \psi_{i,t+1}, \epsilon_{i,t+1} | d_{it}, s_{it}, z_{it}, \psi_{it}, \epsilon_{it}) = f_\epsilon(\epsilon_{t+1}) f_{s,\psi}(s_{t+1}, \psi_{i,t+1} | s_{it}, \psi_{it}, d_{it}) f_z(z_{i,t+1} | z_{it}).$$

Independence rules out serial correlation in  $\epsilon$ . Instead, I allow for serial correlation in the unobserved component of profitability through  $\psi_{it}$ , which is updated once—from  $\psi_i^0$  before the firm drills initial well(s) to  $\psi_i^1$  after.

Drilling  $d$  wells yields a static payoff of

royalty rate, natural gas prices less gathering charges,  $gath$ ,<sup>22,23</sup> and EUR of the wells drilled,  $Q(\cdot, \cdot, \cdot)$ :

$$rev(d, z_{it}, s_{it}, \psi_i^1) = d(1 - r_i)(p_t - gath)Q(g_i, \psi_i^1, yr_t). \quad (5)$$

The firm calculates EUR differently depending on whether it has drilled before ( $D_{it} > 0$ ) and knows  $\psi_i^1$  or whether the firm has not ( $D_{it} = 0$ ) and must take a conditional expectation given its signal,  $\psi_i^0$ :<sup>24</sup>

$$Q(g_i, \psi_i^1, yr_t) = \exp\{\alpha_0 + \alpha_g g_i + \alpha_{yr} yr_t + \alpha_\psi \psi_i^1\} \quad (6)$$

$$\mathbb{E}[Q(g_i, \psi_i^1, yr_t) | \psi_i^0] = \exp\{\alpha_0 + \alpha_g g_i + \alpha_{yr} yr_t + \alpha_\psi \rho \psi_i^0 + \alpha_\psi^2 (1 - \rho^2)/2\} \quad (7)$$

Equation (7) makes clear that if correlation of  $\psi_i^0$  and  $\psi_i^1$ ,  $\rho$ , is close to one, then the signal  $\psi_i^0$  changes behavior. If  $\rho$  is close to zero, then signals are uninformative and will not influence the probability of drilling. This implies that dispersion in the timing of initial wells across sections is informative of  $\rho$ . We obtain additional identification of  $\rho$  from the variance of well production across sections. If  $\rho$  is close to zero and signals are uninformative, then firms' targeting will be less precise, and variation in realized output across initial wells will be higher.

Equations (6) and (7) also include a common, linear technology trend to capture improvements in production know-how from year-to-year. A common trend is appropriate for this setting because shale producers do not drill wells themselves, rather, they use a common set of service companies that have

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<sup>22</sup> I construct price  $p_t$  and natural gas gathering and processing

developed many of the technological innovations in drilling and completion.

Drilling and completion costs are a function of the number of wells,  $d$ ; the year  $yr_t$ ; and an indicator function that takes the value one if the firm has to sign a lease extension and pay the mineral owner again,  $ext(s_{it})$ . There may be economies of scale to drilling multiple wells at once, so I allow average drilling costs to change by  $\alpha_{2+}$  if a firm drills two or more wells. The function  $h(yr_t; \alpha_h)$  captures variation in drilling and adjustment costs. In practice I use fixed effects for the years 2008–2012 with 2003–2007 and 2013–2016 having the same costs as 2008 or 2012.<sup>25</sup> The cost function is

$$cost(d, s_{it}, z_{it}) = d \left\{ h(yr_t; \alpha_c) + \alpha_{2+} \mathbb{1}[d \geq 2] \right\} + \alpha_{ext} ext(s_{it}). \quad (8)$$

Given a discount factor  $\beta \in (0, 1)$ , a firm's objective is to maximize the discounted sum of its static and dynamic payoffs. Dropping the  $i$  subscript and denoting  $t + 1$  with a trailing  $'$ , I write the firm's dynamic program as

$$V(s, z, \psi, \epsilon) = \max_{d \in \Gamma(s)} u(d, s, z, \psi, \epsilon) + \beta \mathbb{E} [V(s', z', \psi', \epsilon') | s, z, \psi, \epsilon, d]. \quad (9)$$

There are two absorbing states: when a lease expires before the firm drills, and when the firm drills all eight possible wells. In these states, the firm is unable to take further action, and I assume that the value of being in either is zero:  $V(s, z, \psi, \epsilon) = 0$  for  $s \in \{\text{expired, exhausted}\}$ .

In estimation, I work with the firm's expectation of the value function (9) in  $t + 1$  given its choice in  $t$ :

$$\mathbb{E}V(s', z$$

(9).<sup>26</sup> Define the choice-specific (alternative-specific) value function  $v_d$  as

$$v_d(s, z, \psi) = u_d(s, z, \psi) + \beta \mathbb{E}V(s'(s, d), z, \psi). \quad (11)$$

To form the likelihood, I assume that vector of unanticipated choice-specific shocks  $\epsilon$  is composed of random draws from a multivariate Type-I Extreme Value distribution with a location parameter equal to zero and scale parameter  $\sigma_\epsilon$ .<sup>27</sup> The probability of observing action  $d$  conditional on all state variables except  $\epsilon$  is a multinomial logit:  $\Pr(d|s, z, \psi) = \frac{\exp\{v_d(s, z, \psi)\}}{\sum_{l \in \Gamma(s)} \exp\{v_l(s, z, \psi)\}}$ .

Sections are usually associated with multiple leases  $j = 1, \dots, J_i$ . Thus, there are potentially  $J_i$  pairs of mineral lease start and expiration dates, and  $J_i$  candidates for the section-level state

drilling decisions  $\{d_{it}\}_{t=1}^{\bar{T}_i}$  in a section conditional on  $\psi_i^0$  and  $\psi_i^1$  is

$$L_i \left( \{d_{it}\}_{t=1}^{\bar{T}_i} \middle| \{z_{it}\}_{t=1}^{\bar{T}_i}, \left\{ \{s_{ijt}\}_{t=1}^{\bar{T}_i} \right\}_{j=1}^{J_i}, \psi_i^0, \psi_i^1 \right) = \left[ \prod_{t=T_{1i}+1}^{\bar{T}_i} \Pr(d_{it}|s_{it}, z_{it}, \psi_i^1) \right] \left[ \sum_{j=1}^{J_i} \left( \prod_{t=1}^{T_{1i}} \Pr(d_{it}|s_{ijt}, z_{it}, \psi_i^0) \right) \Pr(j|i) \right]. \quad (12)$$

### 4.3 Production

The final component of the model consists of monthly production outcomes from each well. The expected profitability of a well is

length vector of cumulative production is

$$\begin{aligned}
L\left(\{\log(Q_{iw\tau}/len_{iw})\}_{\tau=1}^{T_{iw}} \middle| \psi_i^1, g_i, yr_{iw}; \gamma_\tau\right) = \\
- \frac{1}{2} [T_{iw} \log(2\pi) + (T_{iw} - 1) \log \sigma_\eta^2 + \log(\sigma_\eta^2 + \sigma_u^2 T_{iw})] \\
- \frac{1}{2\sigma_\eta^2} \left[ \sum_\tau (u_{iw} + \eta_{iw\tau})^2 - \frac{\sigma_u^2}{\sigma_\eta^2 + \sigma_u^2 T_{iw}} \left( \sum_\tau (u_{iw} + \eta_{iw\tau}) \right)^2 \right] \quad (15)
\end{aligned}$$

where  $u_{iw} + \eta_{iw\tau}$  is defined according to equations (13) and (14).

The



The final statistical assumption I make is that all unobserved shocks are uncorrelated across sections. This includes the signal and true productivity,  $\psi_i^0$  and  $\psi_i^1$ ; royalty-rate shocks in (2),  $\nu_i$ ; choice specific shocks in (4),  $\epsilon_{it}$ ; well-specific production shocks,  $u_{iw}$ ; and well-month production shocks,  $\eta_{iwt}$ . The assumption rules out the possibility of informational spillovers between neighboring sections and, consequently, any cause for strategic interactions. The simulated likelihood of the entire dataset is  $SL(data) = \prod_i SL(history_i)$ .

## 5 Estimation

I calibrate the the firm’s nominal annual discount factor to be  $\beta^{nom} = 1/1.125$  and scale it by inflation, which is 1.98% over the sample period. The real discount factor  $\beta \approx 0.901$  is close to the values used by Covert (2015), Kellogg (2014), and Muehlenbachs (2015).<sup>31</sup> I estimate the model in three steps. First, I take production decline  $\hat{\gamma}_\tau$  estimates from production-month fixed effects estimated in equation(1). While there are many of these coefficients, they are estimated precisely. I use these to calculate the present value of an additional unit of production (see Appendix C.1) and  $\hat{\gamma}_{240}$ .

In the second step, I estimate the parameters that characterize the exogenous processes real natural gas prices follow ( $\log p_t$ ). I cannot reject the null hypothesis that the  $\log p_t$  follows a random walk. I take a difference and estimate  $\hat{\sigma}_p = 0.0900$ . I discretize  $\log p_t$  over an even grid of 51 points that extend  $\pm \log 5$  beyond the minimum and maximum prices I observe.<sup>32</sup> I create a sparse transition matrix based on Tauchen (1986). Many elements of the matrix are small, so I zero out probabilities less than  $10^{-5}$  to ease computation. To further reduce the dimension of the state space, I assume that the technology year transition is random: each quarter the firm believes  $yr_t$  will increase one unit and cause output per well to increase by  $\alpha_{yr}$  until 2016, when technology is fixed. The sample ends in 2016, so productivity changes beyond

<sup>31</sup> See Appendix C.2 for further discussion.

<sup>32</sup> Kellogg (2011) similarly uses 51 grid points for log oil prices and extends the grid  $\pm \log 5$  beyond the minimum and maximum observed.

this would not be identified from the data.

In the third step, I estimate the structural model using the Rust (1987) Nested Fixed Point (NFXP) algorithm. I use 2000 Halton draws to integrate out  $\psi^0$  and  $\psi^1$  and calculate standard errors using the Fisher Information matrix. Appendix C contains more details on computation.<sup>33</sup>

## 6 Results

Table 2 contains parameter estimates for a baseline specification plus five robustness checks. Signs of coefficients from the royalty-rate equation (2) are as expected. The impact of firms' initial signal,  $\psi_i^0$ , is positive and statistically significant, indicating that royalty rates are correlated with unobserved heterogeneity in geology. The lack of significance for the log OGIP variable,  $g_i$ , raises the possibility that public geological information affects royalty rates differently than potentially private signals  $\psi_i^0$ . Coefficients for variables affecting landowners' willingness to accept have the expected signs. Areas with higher housing prices and out-of-state owners require higher royalty payments. Locations with a greater share of permeable surface (less concrete and development) require lower royalty rates.

Equations for drilling (6) and production (7) share the same coefficients for log OGIP, unobserved resource quality, and time:  $\alpha_g$ ,  $\alpha_\psi$ , and  $\alpha_t$ . Because the variance of log OGIP,  $g_i$ , is just 0.33<sup>34</sup> versus 1 for  $\psi_i^1$ , unobserved resource quality explains more variation in well output than does observable variation in log OGIP. The estimated time-trend coefficient,  $\hat{\alpha}_t = 0.022$ , is lower than the Naive OLS and OLS estimates in Table 1 but still larger than the Section FE estimates that eliminate cross-sectional variation in the data. The difference between Section FE and structural estimates demonstrates the value of being able to include cross-sectional variation in the structural model. I estimate the correlation of firms' initial signals,  $\psi_i^0$ , with actual quality,  $\psi_i^1$ , to be  $\hat{\rho} = 0.66$ .

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<sup>33</sup>Estimation routines are available publicly at <https://github.com/magerton/ShaleDrillingLikelihood.jl>

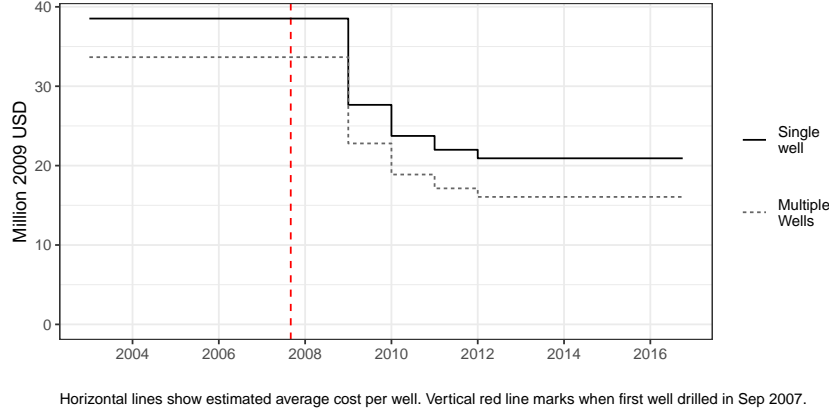
<sup>34</sup> See section-level summary statistics in Table 2 in the Appendix.

Table 2: Estimates for full model

		Use only 1 lease per section				With rigs	TIEV
		Baseline	First	First, restr	Last		
Leasing							
$\psi^0$		0.113 (0.052)	0.118 (0.050)	0.191 (0.052)	0.216 (0.065)	0.116 (0.049)	0.190 (0.096)
Log median house value		0.599 (0.076)	0.595 (0.076)	0.581 (0.077)	0.586 (0.077)	0.597 (0.076)	0.605 (0.077)
Out-of-state owners (share)		1.183 (0.138)	1.182 (0.138)	1.188 (0.139)	1.182 (0.140)	1.184 (0.138)	1.195 (0.142)
Pct impervious		-1.698 (0.510)	-1.697 (0.508)	-1.755 (0.520)	-1.735 (0.525)	-1.705 (0.511)	-1.720 (0.513)
Log OGIP		0.140 (0.096)	0.140 (0.096)	0.143 (0.097)	0.144 (0.097)	0.140 (0.096)	0.142 (0.097)
0.125   0.1667		3.868 (1.034)	3.828 (1.036)	3.605 (1.052)	3.667 (1.056)	3.843 (1.037)	3.900 (1.040)
0.1667   0.1875		4.203 (1.046)	4.163 (1.047)	3.943 (1.063)	4.007 (1.068)	4.178 (1.048)	4.239 (1.051)
0.1875   0.2		5.056 (1.055)	5.017 (1.057)	4.805 (1.073)	4.875 (1.078)	5.032 (1.058)	5.102 (1.061)
0.2   0.225		5.955 (1.059)	5.917 (1.060)	5.716 (1.077)	5.790 (1.082)	5.931 (1.061)	6.011 (1.066)
0.225   0.25		6.530 (1.060)	6.492 (1.061)	6.298 (1.078)	6.374 (1.083)	6.506 (1.062)	6.593 (1.067)
Drilling							
$\alpha_{2003--08}$		-12.489 (0.211)	-12.693 (0.192)	-10.763 (0.198)	-9.328 (0.178)	-10.487 (0.342)	-9.889 (0.212)
$\alpha_{2009}$		-8.965 (0.156)	-8.847 (0.136)	-8.749 (0.149)	-7.269 (0.145)	-7.102 (0.289)	-6.558 (0.148)
$\alpha_{2010}$		-7.696 (0.149)	-7.532 (0.132)	-7.812 (0.144)	-6.423 (0.137)	-5.772 (0.309)	-5.730 (0.131)
$\alpha_{2011}$		-7.131 (0.153)	-6.842 (0.136)	-7.339 (0.146)	-6.237 (0.140)	-4.960 (0.344)	-5.691 (0.134)
$\alpha_{2012--16}$		-6.782 (0.140)	-6.605 (0.125)	-7.049 (0.134)	-6.241 (0.123)	-4.627 (0.349)	-5.659 (0.118)
$\alpha_{d>1}$		1.576 (0.074)	1.554 (0.071)	1.557 (0.070)	1.356 (0.071)	1.583 (0.074)	1.502 (0.068)
$\alpha_{rig}$						-1.349 (0.222)	
$\alpha_{ext}$		-1.495 (0.118)	-0.903 (0.084)	-0.753 (0.090)	-1.010 (0.083)	-1.591 (0.127)	-2.044 (0.142)
$\alpha_0$		-2.709 (0.221)	-2.629 (0.215)	-2.646 (0.215)	-3.008 (0.216)	-2.875 (0.239)	-3.442 (0.241)
$\alpha_g$		0.597 (0.050)	0.569 (0.049)	0.602 (0.048)	0.606 (0.047)	0.637 (0.053)	0.628 (0.053)
$\alpha_\psi$		0.340 (0.011)	0.340 (0.011)	0.346 (0.010)	0.341 (0.010)	0.358 (0.012)	0.351 (0.009)
$\alpha_t$		0.022 (0.003)	0.028 (0.003)	0.024 (0.003)	0.026 (0.003)	0.014 (0.003)	0.018 (0.003)
$\rho$		0.664 (0.066)	0.674 (0.058)	0.699 (0.051)	0.568 (0.065)	0.710 (0.064)	0.458 (0.133)
Production							
Intercept		-14.781 (0.241)	-14.655 (0.236)	-14.814 (0.231)	-14.810 (0.226)	-14.962 (0.256)	-14.863 (0.252)
$\sigma_\eta$		0.097 (1.852e-05)	0.097 (1.851e-05)	0.097 (1.847e-05)	0.097 (1.851e-05)	0.097 (1.855e-05)	0.097 (1.857e-05)
$\sigma_u$		0.320 (0.003)	0.319 (0.003)	0.321 (0.003)	0.313 (0.003)	0.317 (0.003)	0.297 (0.002)
$\sigma_\epsilon$		1.993	2.085	1.810	2.605	1.961	3.793
Avg drilling cost for 2+ wells		17.4	17.7	16.4	20.3	16.8	25.1
Log lik		93388.40	93383.92	94119.07	93413.32	93391.46	93175.53
Num $z$ gridpoints		51	51	51	51	17	51
Num $\psi$ gridpoints		51	51	51	51	19	51
Num simulations ( $M$ )		2000	2000	2000	2000	2000	2000

Mean well costs are the average drilling cost for multiple wells over the period 2009–2016. These are measured in million 2009 USD. This is calculated as  $\frac{\sigma_\epsilon \cdot \text{cost}(2, \sigma_{it}, \sigma_{it})}{1 - \tau_c}$  where  $\sigma_\epsilon$  is computed from (16). The effective marginal corporate income tax is 40.2%, and the marginal tax rate on capital investment is  $\tau_c \approx 37.7\%$ . Estimates 2–4 vary the set of mineral leases used for each unit: the first lease signed, the first lease signed with the restriction that the firm cannot drill until the last lease is signed, and the last lease signed. With rigs adds the rig dayrate as a regressor and requires coarsening the grid to keep computation feasible. The last column assumes that firms anticipate the Type I Extreme Value shocks.

Figure 6: Drilling costs



This means that while firms' initial beliefs are informative, they are by no means perfect, and the information initial wells provide can be valuable.

I calculate  $\hat{\sigma}_\epsilon$  using (16) and use it to compute the cost to drill a single well and the average cost to drill more than one well.<sup>35</sup> These are plotted in Figure 7. My estimated average costs are higher than the drilling and completion costs of \$9–11 million and \$10.5 million reported by Kaiser and Yu (2014) and Gülen et al. (2015). However, my estimates include the full opportunity cost of the well—not just direct financial costs of drilling and completion. This includes operating expenses like disposal of produced water and future decommissioning costs. It also includes any other opportunity costs the firm incurs. Operators often take positions in multiple shale plays. If firms faced capital constraints or managers had limited attention as in Brown, Maniloff, and Manning (2018), drilling for cheap natural gas in the Haynesville would have detracted from the firm's ability to drill for more valuable oil elsewhere and increased the opportunity cost of drilling. That said, it is also

<sup>35</sup> Substituting in the median well length of 4428' into equation (16) (see Table 3 in the Appendix) and an effective corporate marginal income tax rate of  $tax = 40.2\%$  supplied by Gülen et al. (2015), I estimate that  $\hat{\sigma}_\epsilon = 1.99$ . Drilling costs are capital expenditures and therefore taxed differently than production revenues. Again following Gülen et al. (2015), I assume that 80% of firms' drilling costs are expensable as intangibles, and that the remaining nominal 20% are depreciated at a constant rate over the following seven years. This implies that the effective corporate marginal tax rate for drilling expenditures is  $tax_k = 37.7\%$ . I multiply costs in equation (8) by  $\hat{\sigma}_\epsilon / (1 - tax_k)$  to convert them into pre-tax dollars.

possible that I over-estimate drilling costs. In this case, percent changes in drilling, profits, and resource rents are still meaningful.

Figure 6 shows a remarkable decline in drilling costs between 2008 and 2009 as the fixed effects drop from  $\hat{\alpha}_{2003-08}$  to  $\hat{\alpha}_{2009}$ . High opportunity costs in early years rationalize why firms did not drill when gas prices were at their peak. There are few explanations for high opportunity costs in 2008–2009. The period coincides with a financial crisis that generated significant economic uncertainty and may have limited access to capital to pay for drilling. The year 2008 was also the peak of a mineral-rights rush in the Haynesville.<sup>36</sup> Focused primarily on leasing minerals during a land rush, firms may not have had the capacity to additionally implement large drilling programs.<sup>37</sup> Industry executives I spoke with also described how operators needed time to overcome technical challenges associated with drilling Haynesville. The formation is deeper than the Barnett shale where firms started shale development, and it exhibits higher pressures and temperatures.

The final component of cost is the cost firms must pay to extend a mineral lease. The estimate of this,  $\alpha_{ext}$ , is negative and highly significant. Scaled by  $\hat{\sigma}_\epsilon/(1 - tax)$  and converted from dollars per section to dollars per acre,<sup>38</sup> it implies that costs to extend mineral leases were approximately \$5837/acre. Costs to extend mineral leases tend to track bonus payments. My extension costs lie within the range of bonus payment assumptions used in Gülen et al. (2015) and Kaiser (2012) (\$3000/acre and \$5000–25,000/acre).

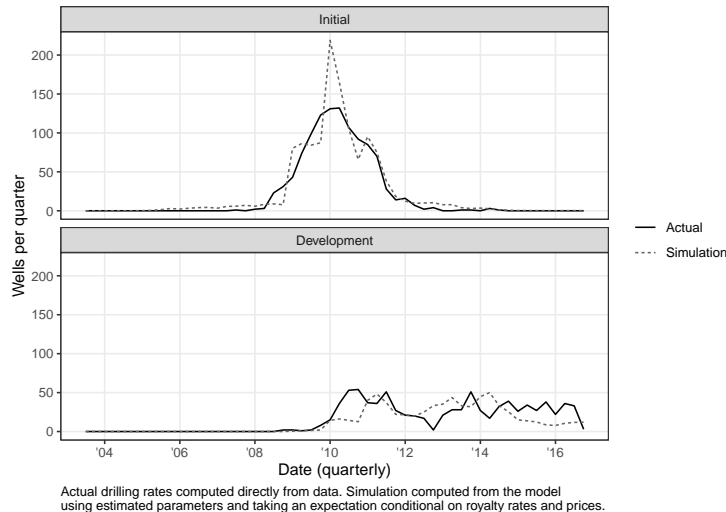
The right five columns of Table 2 are robustness checks. Columns “First” and “Last” do not integrate over the set of possible expiration dates. Instead, they assume either the first or last lease and its expiration date mattered to the firm. The “First, restr.” estimate assumes that the first lease’s expiration date matters, but the firm cannot drill until the last lease is signed. Parameter estimates are all qualitatively similar to the baseline specification. The second-

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<sup>36</sup> See Figure 1 in the Appendix.

<sup>37</sup> One former landman described to me how his firm experienced drilling delays not because of insufficient equipment, but because of a regional shortage in capacity to verify title to the firm’s mineral leases.

<sup>38</sup> Recall that there are 640 acres per section.



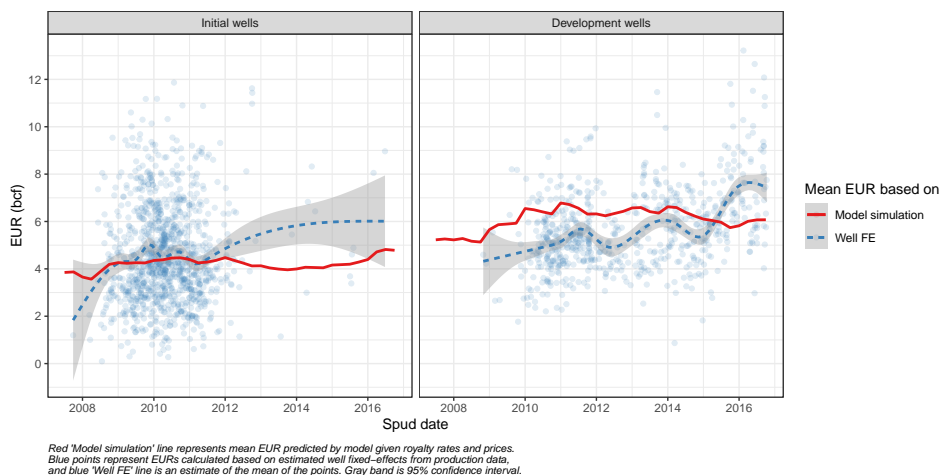
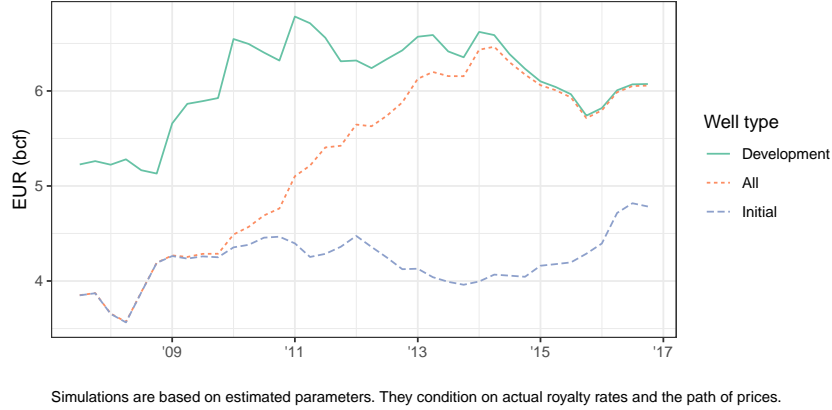


Figure 9: Model-predicted mean EUR over time



## 6.2 Why mean EUR rose

Figure 9 shows the the large effect that selection can have on mean EUR. The top and bottom lines represent the simulated mean EUR of development and initial wells. They trend upward, but at a moderate pace. The middle line represents the mean EUR of all wells—initial plus development. Its rise of 1.5–2 bcf reflects a pure selection effect: a one-time transition from initial to development drilling. The transition reflects mineral lease expirations and learning about geology. The separate panes of Figure 9 suggest that technological progress causes only a mild rise in output per well.

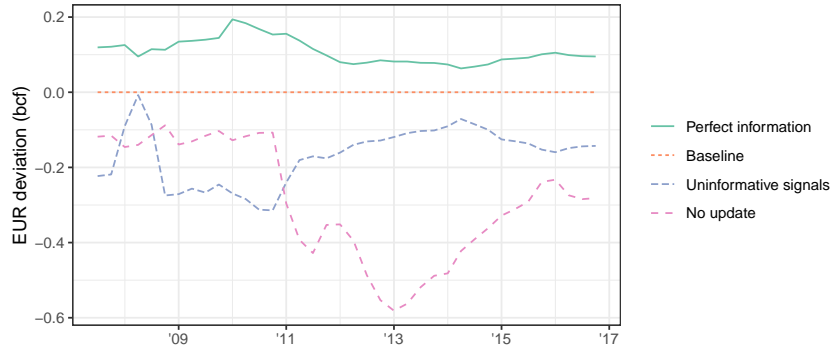
To further understand the way learning about geology impacts overall mean EUR, I simulate three counterfactual informational environments. In the first, firms have perfect information, so the correlation of signal and actual productivity is perfect:  $\rho(\psi^0, \psi^1) = 1$ . In the second, firms have totally uninformative signals ( $\rho = 0$ ) and learn the maximum amount upon drilling. In the third, firms are unable to update their signals: drilling provides no new information, and firms are stuck with  $\psi_{it} = \psi_i^0 \forall t$ .

In Figure 10, I plot the deviation of the three counterfactual mean EUR

<sup>40</sup> I compute EURs using a common nonlinear cumulative production trend and well-specific fixed effects (see Appendix C.1). Blue points in Figure 9 represent each well on the date it was drilled (spudded) versus its EUR. The blue line is a smoothed mean of these well-specific EURs.



Figure 10: Deviation of counterfactual mean EUR under alternate informational environments from baseline

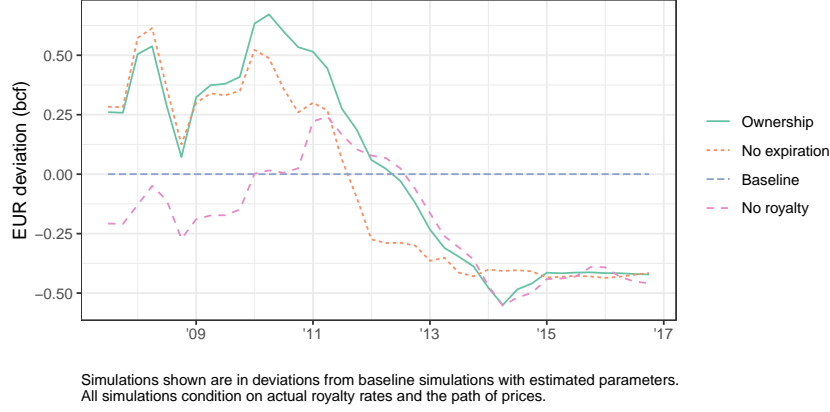


Simulations shown are in deviations from baseline simulations with estimated parameters. All simulations condition on actual royalty rates and the path of prices.

paths from the baseline mean EUR path (“All” in Figure 9). Positive values imply that counterfactual mean EUR lies above baseline estimates, and *vice versa*. Similarly, positive slopes imply that mean EUR is rising faster than baseline estimates. Changes to firms’ information about geology modify the path of mean EUR. Providing firms perfect information raises mean EUR in every period compared to the baseline world. The overall rise happens because noisy signals make firms drill bad locations in search of good ones. Firms also fail to drill some good ones they believe to be bad. In the second case of uninformative signals, firms learn more about geology from drilling an initial well. Mean output per well increases slightly faster over 2009–2014 compared to the baseline scenario. Finally, when firms can make no update to their initial signals, mean EUR rises more slowly starting in 2010 than in the baseline scenario, and ends up a little more than 0.1 bcf lower—a minor difference. Out of the different information scenarios, the no update scenario differs the most from the baseline scenario. Even this change, however, can only explain a small portion of the total predicted increase in mean EUR over the 2008–2016 period.

Distortions induced by mineral lease contracts matter far more to average output per well than does learning about geology. I compare mean EUR under three counterfactual lease contract structures with baseline mean EUR that use

Figure 11: Deviation of counterfactual mean EUR under alternate mineral lease contracts from baseline



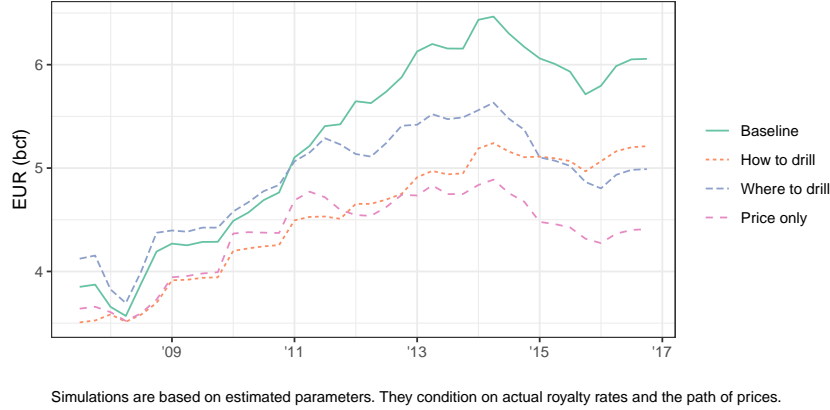
actual mineral lease contracts. Figure 11 shows the deviation of counterfactual mean EUR from the baseline scenario. In the first counterfactual, firms have full ownership of the minerals: no royalty rates or lease expirations distort their incentives.<sup>41</sup> In the second counterfactual, firms pay royalty rates but leases do not expire. In both of these scenarios, mean EUR rises more slowly than in the baseline scenario: mean EUR starts higher compared to baseline and ends 0.4 bcf lower. In the third counterfactual, I eliminate royalty rates. The level of mean EUR generally decreases as firms are able to drill lower-quality locations.

To summarize the relative importance of changes in *where* firms drilled (resource quality) and *how* firms drilled (technology) for the path of mean EUR, I compare four scenarios. For a reference point, I simulate the path of mean EUR under a price only scenario that eliminates learning about geology, mineral lease expirations (but not royalty rates), and technological progress.<sup>42</sup> The top, baseline scenario (corresponding to the middle line in Figure 9) produces the maximum increase in mean EUR by including learning, lease expirations, and technology. Together, the changes in where and how firms drilled raised

<sup>41</sup> Operationally, I remove expiration dates by modifying the transition function for the leasing-drilling state,  $s_{it}$ .

<sup>42</sup> Specifically, I eliminate learning by disallowing updates to firms' noisy signals so that  $\psi_{it} = \psi_i^0 \forall t$ .

Figure 12: Effects of where vs how firms drill on mean EUR



mean EUR by over 1.5 bcf relative to the price only world. The third path simulates a where-to-drill world in which learning about geology and lease expirations affect firms' choices, but technology is fixed at 2007 levels ( $\alpha_t = 0$ ). In this scenario, mean EUR initially increases rapidly along with the baseline scenario. In 2011, the increase slows and mean EUR peaks at a little more than 0.5 bcf above the reference price only scenario. Finally, I simulate a how-to-drill world that allows for technological progress ( $\hat{\alpha}_t = 0.022$ ) but eliminates learning about geology and lease expirations. In this fourth simulation, mean EUR ends up a little more than 0.75 bcf higher than the price-only world.

### 6.3 Profit and rent implications

In addition to affecting the path of mean EUR, learning about geology, mineral lease contracts, and technological progress also affected firms' profits and realized resource rents. I simulate profits and rents through the last quarter of 2016 and compute their present value using firms' discount rate. I also assume that the demand for gas and the supply of drilling inputs are both perfectly elastic, so that the path of prices is unchanged. Profits are the expectation of (4) times  $\hat{\sigma}_\epsilon$ , and they include the expected value of the choice-specific shocks,





no improvement in technology. This emphasizes the danger of not accounting for unobserved resource quality when estimating productivity.

Table 4: Log linear model of cumulative production with selection correction

	Naive OLS	With correction		Section FE
		Unrestricted	Impose $\alpha_g, \alpha_\psi$	
Spud date (years since July 2008)	0.07 (0.01)	0.05 (0.01)	0.01 (0.01)	0.00 (0.01)
Log OGIP	0.53 (0.05)	0.43 (0.05)		
$\mathbb{E}[\psi_1   \text{royalty, drilling}]$		0.06 (0.02)		
Num. obs.	112714	112714	112714	112714
Num wells	1799	1799	1799	1799
Num units	1085	1085	1085	1085

Dependent variable is the logarithm of cumulative production per foot from well  $w$  in section  $i$  after  $t$  months of production. Well length is measured as the lower minus the upper well perforation. The sample includes production months 4 through 72. Standard errors are clustered at the section-level to account for serial correlation and within-section correlation. Production month fixed effects control for a common well decline over time. Section fixed effects account for section-specific geology. Estimated parameters  $\hat{\alpha}_g = 0.6$  and  $\hat{\alpha}_\psi = 0.34$  are from Table 2.

## 7 Conclusion

Innovation in the production process—how firms extract—certainly played a key role in sparking the U.S. shale boom: it has increased output per well and lowered costs. The focus on studying innovation in the shale extraction process plays into a broader narrative. Innovation offsets the physical limits of natural resources. In other words, technology vanquishes Malthus.

I show that systematic changes in where firms choose to extract shale resources have also played an important role in increasing output per well. These changes are driven by economic fundamentals—prices, mineral lease contracts, and information about the resource distribution.

While mineral lease contracts distort firms’ incentives and reduce resource rents, the structure of most private mineral leases is fairly efficient from the perspective of a revenue-maximizing, liquidity constrained principal (Herrnstadt, Kellogg, and Lewis 2018). It seems doubtful that some kind of policy intervention to remove this distortion is warranted. Improving firms’ informa-







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